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HRDG 4752 - Disciplinary or Alternative Actions - Section B

Last Modified:

Subchapter 4752 - Disciplinary or Alternative Action
Section B - How Misconduct and Performance Action Differ

- Conduct vs. Performance
- Chart to Explain

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Conduct (or behavior) problems must be handled differently from the way that **performance** problems are handled due to varying Federal regulations which pertain to these issues. Also, conduct problems relate to a violation of the conduct and responsibility regulations; whereas, performance problems relate to an inability to do the job.

Conduct vs. Performance

Performance problems are not addressed in this subchapter, but will be addressed in a later subchapter in your Human Resources Desk Guide. For more information on handling performance problems, contact your servicing Employee Relations Specialist. The following chart differentiates between **conduct** and **performance** issues:

Conduct/behavior problem

Employee refuses to work or will not do something

Won't do something - Example: Insubordination

Violates the standards of conduct regulations

Chart to Explain

Take action to correct misconduct (MUST use disciplinary/adverse action regulations or take an alternative action)

Disciplinary actions include (but are not limited to):

- Letter of reprimand
- Suspension
- Reduction in grade or pay
- Removal

Performance deficiency

Employee lacks ability to do the assigned work or is incapable of performing satisfactorily

Can't do something -

Example: typist making lots of

typing errors

Does not meet the requirements in the performance standards

Take action to correct performance (MUST use performance management regulations and give employee an opportunity to improve performance)

Performance-based actions include:

- Reassignment
- Reduction in grade or pay
- Removal

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